

# Now Enrolling: Battlefield MBAs

The firm Afterburner utilizes these lessons from the front lines to train corporate clients in both the interpersonal and logistical skills required to lead in times of chaos.



## Flawless Execution

Fighter pilots must perform with absolute precision. Since pilots and businesses operate in environments that are complex, flawless execution begins with simplicity. Break down any plan into executable steps, with clear roles and outcomes.

**The Debrief** No matter how big or small a task, always perform a debrief immediately afterward that examines what didn't go as planned. Use this information to avoid repeating mistakes and to identify specific steps for improving the process. This builds a culture of continued growth.



**Nameless and Rankless** Don't let hierarchy get in the way of improvement and accountability.

During debriefs, military-aviation teams will sometimes remove name tags from their

flight suits. Leaders must model sincere self-evaluation in order to build credibility.

